

A conference presented by the IBA Latin American Regional Forum



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the legal profession®

Biennial IBA Latin American Regional Forum Conference

Living in interesting times: how to find the opportunities while avoiding the pitfalls

9–11 March 2016, Sheraton Rio de Janeiro Hotel, Rio de Janeiro, Brazil

Sessions include:

- Banking and financial markets in times of crisis
- Dispute resolution
- Financing energy and infrastructure projects
- Hot topics in corporate governance
- Law firms' 'dream teams'
- Overview of the M&A market
- Private equity
- Recent developments in compliance and anti-corruption
- The future for cartel enforcement
- The law and the transition to the new service sector economy
- The movement of lawyers or groups of lawyers between firms
- The working lives of general counsels



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Programme

Conference Co-Chairs

Carlos Dominguez *Hoet Pelaez Castillo & Duque, Caracas; Senior Vice-Chair, IBA Latin American Regional Forum*

Ricardo C Veirano *Veirano Advogados, São Paulo; Co-Chair, IBA Latin American Regional Forum*

Organising Committee

Horacio Bernardes Neto *Motta Fernandes Rocha Advogados, São Paulo; IBA Secretary General*

Julio Cesar Bueno *Pinheiro Neto Advogados, São Paulo; Treasurer, IBA Latin American Regional Forum*

Carlos Dominguez

Moira Huggard-Caine *TozziniFreire Advogados, São Paulo*

Marcela Hughes *Hughes & Hughes, Montevideo; Co-Chair, IBA Latin American Regional Forum*

Ricardo C Veirano

Wednesday 9 March

1400 – 2030 **Registration**

Sheraton Rio de Janeiro Hotel

1900 – 2100 **Opening reception**

Sheraton Rio de Janeiro Hotel

Thursday 10 March

0730 – 1600 **Registration**

Sheraton Rio de Janeiro Hotel

0900 – 0905 **Welcome remarks**

Carlos Dominguez

Ricardo C Veirano

0905 – 0910 **Opening remarks**

David W Rivkin *Debevoise & Plimpton, New York; IBA President*

0910 – 1000 **Keynote speech**

1000 – 1030 **Coffee/tea break**

1030 – 1200 **Plenary session**

The law and the new economy in Latin America

This session will discuss the challenges and opportunities for companies of the so-called 'new economy' undertaking business in the region, the lack of legislation/regulation in setting forth the legal framework under which those businesses shall operate, how the courts have been reacting to the new demands these companies create and the new roster of privacy issues they generate.

Session Co-Chairs

Simone Lahorgue Nunes *Levy & Salomão Advogados, Rio de Janeiro; Co-Chair, IBA Technology Law Committee*

Matias Zegers *Bahamondez Alvarez & Zegers, Santiago*

Speakers

Alessandra Del Debbio *General Counsel, Microsoft Brazil, São Paulo*

Enrique Gonzalez *Legal Director Latin America, UBER, Mexico City*

Fabiana Regina Siviero *Legal Director, Google Brazil, São Paulo*

1200 – 1330 **Lunch**

Continuing Professional Development/Continuing Legal Education

For conference delegates from jurisdictions where CPD/CLE is mandatory, the IBA will provide a Certificate of Attendance for the conference. Subject to CPD/CLE requirements, this can be used by conference delegates to obtain the relevant number of hours' accreditation.

A CPD/CLE Certificate of Attendance is available to conference delegates on request. Please ask at the IBA conference registration desk for information on how to obtain the certificate.

1330 – 1500 Simultaneous sessions

Session 1

Overview of the M&A market in Latin American

This session will provide an overview of the Latin American M&A market, considering both the current global economic situation and that of Latin America. It will provide insights into recent developments in the region's M&A activity and analyse emerging trends and identify new markets, both by country and by sector.

Session Co-Chairs

Marcela Hughes

Jose Luiz Freire TozziniFreire, São Paulo

Speakers

Elisabeth Eljuri *Norton Rose Fulbright, Caracas; Vice-Chair, IBA Oil & Gas Law Committee*

Jaime Herrera *Posse Herrera Ruiz, Bogota; Council Member, IBA Legal Practice Division*

Hans Lin *Head of Investment Banking Brazil, Bank of America Merrill Lynch, São Paulo*

David Mercado *Cravath Swaine & Moore, London*

Paul Schnell *Skadden Arps Slate Meagher & Flom, New York*

Session 2

Crisis management challenges: recent developments in compliance and anti-corruption in Latin America

This session will address recent legislative developments in Latin America regarding compliance and anti-corruption, how different countries have been enforcing their own local regulations, the impact of FCPA, UK Bribery Act and other foreign rules in the region and the impact of anti-corruption legislation on cross-border transactions. The session will also address best practices in dealing with crisis management related issues.

Session Co-Chairs

Julio Cesar Bueno *Pinheiro Neto Advogados, São Paulo; Treasurer, IBA Latin American Regional Forum*

Andres Cerisola *Ferrere, Montevideo; Senior Vice-Chair, IBA Closely Held and Growing Business Enterprises Committee*

Speakers

Peter Knight *Bird & Bird, London*

Jeffrey Lehtman *Richards Kibbe & Orbe, Washington DC*

Martin Whitehead *PwC, São Paulo*

Session 3

Dispute resolution in Latin America: mediation v arbitration v litigation

Latin America is often accused of having courts with slower processes than their European and US counterparts. It is also said that the decisions of Latin American courts are generally less consistent and predictable.

This session will address the current state of affairs in dispute resolution in the region, when it would be advisable to opt for mediation as a mechanism of dispute resolution, when and if arbitration is really a solution and if traditional litigation before courts of law is doomed or if there is still room for it.

Session Co-Chairs

Henry G 'Harry' Burnett *King & Spalding, New York*
Carlos Dominguez

Speakers

Jose Daniel Amado *Miranda & Amado Abogados, Lima*

Andrea Maia *FindResolution, Rio de Janeiro; Secretary Treasurer, IBA Mediation Committee*

Eduardo Silva Romero *Dechert, Paris; Vice-Chair, IBA Arbitration Committee*

Guido Tawil *M & M Bomchil, Buenos Aires*

1500 – 1530 **Coffee/tea break**

1630 – 1700 Simultaneous sessions

Session 4

Hot topics in corporate governance in Latin America

This session will address the rapidly evolving corporate governance environment in Latin America, corporate governance challenges that foreign investors face when acquiring public and private companies in the region, communication with shareholders, tender offers and proxy fights, and the role of controlling and activist shareholders in setting the corporate governance agenda for the next few years.

Session Co-Chairs

Arturo Alessandri *Alessandri Attorneys at Law, Santiago; President, Colegio de Abogados de Chile*

Valeriano Guevara-Lynch *Allende & Brea, Buenos Aires*

Speakers

Rodrigo Ferreira Figueiredo *Mattos Filho Veiga Filho Marrey Jr e Quiroga, São Paulo; Scholarship Officer, IBA Corporate and M&A Law Committee*

Guillermo J Ferrero *Ferrero Abogados, Lima*

Nicolas Martin *Herbert Smith Freehills, Madrid*

Cathleen McLaughlin *Paul Hastings, New York*

Session 5

Twenty something years of private equity in Latin America: a look back and a look ahead

This session will address how the private equity industry has developed and adapted in Latin America from its infancy to its adolescence, and will try to determine the current outlook for private equity funds operating in the region. The panel will also discuss the different stages of industry development in different countries or regions within Latin America, where the main opportunities lie, the mistakes one should avoid and the main tricks seasoned practitioners use to help their clients put private equity deals together.

Session Co-Chairs

Jaime Carey *Carey, Santiago; Vice-Chair, IBA Legal Practice Division*

Todd Crider *Simpson Thacher & Bartlett, New York*



Thursday continued

Speakers

Claudia Barrero *Philippi Prietocarrizosa & Uria, Bogota*
Maurizio Levi-Minzi *Debevoise & Plimpton, New York*
Maria-Leticia Ossa-Daza *Willkie Farr & Gallagher, New York*
Paulo Rocha *Demarest Advogados, São Paulo*
Eduardo Sanguinetti *Sanguinetti & Asociados, Montevideo;*
Co-Chair, IBA Regional Fora Coordination Committee

Session 6

Dream teams

Experienced lawyers, young lawyers, specialist lawyers, different languages and culture capabilities, women in the profession... does diversity make it perfect?

Nowadays, there is an ever-increasing demand for higher quality, faster and better services from law firms, which can only be delivered by a team of professionals. There is increased recognition of diversity in the workplace and the legal industry is no exception. This panel will try to answer some tricky questions. What is the role of diversity in the creation of these teams? How do we put together dream teams? Where do Latin American firms stand in the creation of diversity in these legal dream teams?

Session Co-Chairs

Ruby Asturias *Pacheco Coto, Guatemala City*
Stephen Denyer *Law Society of England and Wales, London;*
Secretary-Treasurer, IBA Section on Public and Professional Interest

Speakers

Jaime Fernandez Madero *Fernandez Madero Consulting,*
Buenos Aires
Marcello Hallake *Jones Day, São Paulo*
Fernando Pelaez-Pier *Fernando Pelaez Consulting, Caracas and*
Miami; IBA Honorary Life Member of Council and Association
Carolina Zang *Zang Bergel & Viñes Abogados, Buenos Aires;*
Vice-Chair, IBA Latin American Regional Forum

2030 – 2230 **Welcome reception provided by the Host Committee**

Transportation will be provided

Friday 11 March

0800 – 1400 **Registration**
Sheraton Rio de Janeiro Hotel

0900 – 1030 **Simultaneous sessions**

Session 7

Banking and financial markets in Latin America in a time of crisis

This session will discuss major issues at the heart of Latin America's banking and financial markets in the aftermath of the Greek debt crisis, the Chinese stock market correction and the increase in US interest rates. The debate will include the role of governmental banks, export credit agencies and multilaterals, the main type of debt and equity market transactions taking place across the region, the increasing participation of Latin American banks in cross-border transactions within the region and the impact of well-capitalised banking sectors, as well as relatively new international and local bank regulations.

Session Co-Chairs

Francisco Illanes *Cariola Diez Perez Cotapos, Santiago*
Luis Enrique Palacios *Rodrigo Elias & Medrano, Lima; Latin*
American Regional Forum Liaison Officer, IBA Banking Law
Committee

Speakers

Estif Aparicio *Arias Fabrega & Fabrega, Panama City; Website*
and Newsletter Officer, IBA Latin American Regional Forum
Francesca L Odell *Cleary Gottlieb Steen & Hamilton, New York*
Nicolas Piaggio *Guyer & Regules, Montevideo; Vice-Secretary,*
IBA Corporate and M&A Law Committee
Andre Silva *Head of Debt Capital Markets and Corporate*
Banking Coverage Latin America, Deutsche Bank Securities,
New York
Roberto Silva *Marval O'Farrell, Buenos Aires; Co-Chair,*
IBA Banking Law Committee

Session 8

Leniency: the future for cartel enforcement in Latin America

During the last few years, some Latin American jurisdictions have created leniency regulations in order to improve cartel enforcement. Although increasing numbers of leniency cases have been filed in Latin America during recent years, in some countries, leniency has not yet emerged as the main tool for cartel detection in Latin America. How does leniency work in those countries and in non-Latin American jurisdictions? Which and how many leniency cases were filed during the last five years in Latin America? Are confidentiality issues and civil and criminal actions a deterrent for leniency? Which are the challenges for a multi-jurisdiction leniency process that includes Latin American countries? Is it a matter of time before leniency becomes the main tool for cartel enforcement in all of Latin America?

Session Co-Chairs

Benjamin Grebe *Prieto y Cia, Santiago; Young Lawyers*
Liaison Officer, IBA Latin American Regional Forum
Michael J Reynolds *Allen & Overy, Brussels and London; Chair,*
IBA Nominations Committee and Immediate Past IBA President

Friday continued

Speakers

Jacques Buhart *McDermott Will & Emery, Paris; IBA Honorary Life Member of Council and Association*
Eduardo Frade *General Superintendent, Conselho Administrativo de Defesa Economica (CADE), Brasilia*
Felipe Irarrazabal *Head of the Competition Prosecution Authority, Fiscalia Nacional Economica (FNE), Santiago*
Barbara Rosenberg *Barbosa Müssnich & Aragão Advogados, São Paulo*
Frederick Warren-Boulton *Microeconomic Consulting & Research Associates (MiCRA), Washington DC*

1030 – 1100 **Coffee/tea break**

1100 – 1230 Simultaneous sessions

Session 9

Financing energy and infrastructure projects in Latin America: key considerations and a view to the future

The construction of new infrastructure and the modernisation of existing infrastructure is critical for the development of Latin America and the improvement of the quality of life of its people. This session will discuss major issues and new developments in the project finance market in Latin America, including current lending and capital markets trends, the challenges of new regulatory regimes like the ones being implemented in Mexico and Colombia, the role of governmental entities such as BNDES, and the impact that troublesome political, social and business scenarios have on the market.

Session Co-Chairs

Juan Carlos de Los Heros *Estudio Eche copar, member firm of Baker & McKenzie International, Lima; Committee Liaison Officer, IBA Latin American Regional Forum*
Diego Muñoz Tamayo *Muñoz Tamayo & Asociados, Bogota*

Speakers

Claudette Marie Christian *Hogan Lovells, Rio de Janeiro*
Isabel Lustosa *Ulhoa Canto Rezende e Guerra Advogados, São Paulo*
Renato Mazzola *Global Head of Infrastructure, Banco BTG Pactual, São Paulo*
Juan Carlos Serra *Basham Ringe y Correa, Mexico City*

Session 10

Revolving door conflicts – the movement of lawyers or groups of lawyers between firms

This session will provide a lively debate on a number of topics surrounding the movement of lawyers or groups of lawyers between firms. To whom does the client belong? And the fees? How about the files? Notices to clients: who does it and when? Protecting the client, head hunter liability and compliance obligations that the lawyers must observe will also be considered.

Session Co-Chairs

Horacio Bernardes Neto
Martin Kovnats *Aird & Berlis, Toronto; Co-Vice Chair, IBA Professional Ethics Committee*

Speakers

Jorge Alers *Dentons, Washington DC*
Alberto Rebaza *Rebaza Alcazar & De Las Casas Abogados, Lima*
Steven Richman *Clark Hill, Princeton; Chair, IBA Multidisciplinary Practices Committee; Vice-Chair, ABA Section of International Law*
Joan Roca *Roca Junyent, Barcelona; Co-Chair, IBA Academic and Professional Development Committee*

1230 – 1400 **Lunch**

1400 – 1530 **Plenary session**

General counsel roundtable

This session will – from the real working lives of general counsels of Multilatinas and of other multinational companies with responsibility for Latin America – enlighten participants as to the biggest challenges they face, how law firms have been successful in supporting them and how they have failed, what kind of services they are still searching for in the marketplace, the three most important tips they would give to any managing partner and much more.

Session Co-Chairs

Sergio J Galvis *Sullivan & Cromwell, New York*
Ronaldo Veirano *Veirano Advogados, Rio de Janeiro*

Speakers

Magda Kiehl *General Counsel, Compliance and Risks South America, Accor, São Paulo*
Pedro Mariani *Vice-President Legal and Corporate Affairs, Ambev, São Paulo*
Leila Melo *General Counsel, Itau Unibanco, São Paulo*
Clovis Torres *General Counsel and Chief Compliance Officer, Vale, Rio de Janeiro*

1530 – 1540 **Closing remarks**

Carlos Dominguez
Ricardo C Veirano

1800 – 2200 **Closing carnival party**

Ticket price US\$155

The organisers may at any time, with or without giving notice, in their absolute discretion and without giving any reason, cancel or postpone the conference, change its venue or any of the other published particulars, or withdraw any invitation to attend. In any case, neither the organisers nor any of their officers, employees, agents, members or representatives shall be liable for any loss, liability, damage or expense suffered or incurred by any person, nor will they return any money paid to them in connection with the conference unless they are satisfied not only that the money in question remains under their control but also that the person who paid it has been unfairly prejudiced (as to which, decision shall be in their sole and unfettered discretion and, when announced, final and conclusive).

Biennial IBA Latin American Regional Forum Conference

Living in interesting times: how to find the opportunities while avoiding the pitfalls

9–11 March 2016, Sheraton Hotel, Rio de Janeiro, Brazil



the global voice of
the legal profession®

Jack Batievsky Scholarship and Rogelio de la Guardia Scholarship

The IBA Latin American Regional Forum is delighted to announce that two scholarships will be awarded to two young lawyers who wish to participate in this IBA conference, but who are unable to do so owing to financial constraint.

The IBA therefore invites interested persons to apply for a scholarship, which will cover registration, provide a contribution towards travel and accommodation costs to attend the conference and social events as well as a ticket to the Closing Party on 11 March and registration for the Biennial IBA Latin American Regional Forum Young Lawyers' Training Programme.

All applications received by **4 DECEMBER** will be submitted to the Scholarship Committee and each candidate must meet the requirements set out.

Candidates will write a paper in English on one of the following topics, focusing on the experiences of Latin America:

- banking and financial markets in a time of crisis
- financing energy and infrastructure projects
- hot topics in corporate governance
- mediation v arbitration v litigation
- overview of the M&A market
- recent developments in compliance and anticorruption
- the future for cartel enforcement
- twenty years of private equity

SUBMIT ALL APPLICATIONS BY **4 DECEMBER**

FULL DETAILS CAN BE OBTAINED AT WWW.IBANET.ORG/CONFERENCES/CONF667.ASPX

Information

Date

9–11 March 2016

Venue

Sheraton Rio de Janeiro Hotel
Avenida Niemeyer 121
Leblon, Rio de Janeiro
Tel: +55 (21) 2529 1122
www.sheraton-rio.com.br

Fees

Online registrations received:

	on or before 20 January	until 19 February
IBA member	US\$1,075	US\$1,225
Non-member*	US\$1,300	US\$1,450
Young lawyers (under 30 years)	US\$805	US\$1,450
Academics/judges (full time)	US\$805	US\$1,450
Corporate counsel	US\$970	US\$1,450
Closing party	US\$155	US\$155
Guest fee	US\$310	US\$310

After **19 FEBRUARY** registrations must be received in hard copy at the IBA office.

Hard copy registration forms and fees received:

	on or before 20 January	after 20 January
IBA member	US\$1,195	US\$1,360
Non-member*	US\$1,445	US\$1,610
Young lawyers (under 30 years)	US\$895	US\$1,610
Academics/judges (full time)	US\$895	US\$1,610
Corporate counsel	US\$1,075	US\$1,610
Closing party ticket	US\$155	US\$155
Guest fee	US\$310	US\$310

*By paying the non-member fee, we welcome you as a delegate member of the IBA for the year in which this conference is held, which entitles you to the following benefits:

- (1) Password access to certain parts of the IBA website.
- (2) Receipt of *IBA E-news* and access online versions of *IBA Global Insight*.
- (3) Pay the member rate for any subsequent IBA conference registrations for this calendar year.
- (4) Take advantage of IBA Special Offers.

If you would like to become a full or general member of the IBA, which includes membership of one committee or more – and inclusion in and access to our membership directory – we encourage you to do so now in order to register for this conference at the member rate. Full details of how to join can be found at www.ibanet.org

A reduced rate is offered to lawyers who are over the age of 65, have been an IBA member for more than 20 years and are no longer practising law.

Full payment must be received in order to process your registration.

Language

All conference working sessions and conference materials will be in English.

How to register

Register online at www.ibanet.org/conferences/conf667.aspx and make payment by credit card to avail of the ten per cent online registration discount or complete the attached registration form and return it to Suzana Su at suzana.su@int-bar.org together with your payment. You should receive emailed confirmation of your registration within five days; if you do not please contact Suzana Su.

Fees include:

- Attendance at all working sessions on 10 and 11 March
- Conference materials, including any available speaker's papers submitted to the IBA before 4 March
- Access to the above conference working materials from the IBA website (www.ibanet.org) approximately seven days prior to the conference
- Lunches on Thursday and Friday
- Coffee/tea during breaks
- Invitation to opening reception on 9 March
- Invitation to welcome reception on 10 March

Guest fee includes:

- Invitation to opening reception on 9 March
- Invitation to welcome reception on 10 March

A guest must **not** be a member of the legal profession or seek to use the Conference as a business networking opportunity. Access to working sessions is not permitted for guests. Checks are made to ensure members of the legal profession are not registered as guests, if this is the case, registration will be refused unless the guest registers as a full delegate for the conference. Only registered guests (ie, those paying the guest fee) are eligible to participate in the social programme.

List of participants

In order for your name to appear in the list of participants, which will be made available seven days prior to the conference, your registration form must be received by **19 February** at the latest.

Mobile delegate search application

Delegates are now able to use a mobile delegate search. This application has been developed to aid networking by giving delegates instant access to an up-to-date list of their fellow attendees, and comes with the added benefit of a built-in messaging service. All registered delegates with an internet or Wi-Fi-enabled device will have access, using their IBA username and password. Simply visit: m.ibanet.org/conf667

Registration confirmation

All documentation regarding your attendance at the conference can now be obtained from the IBA website. Upon receipt of your payment for the conference a confirmation email will be sent containing instructions on how to download the documents. Registration confirmation will not be distributed by post.

Photography and filming

Certain sessions and/or social functions may be photographed and/or filmed and some of this content may be used for future IBA marketing materials, member communications, products or services. Should you have any concerns with regard to this, or do not wish to be featured in any of these materials please contact the IBA Marketing Department on ibamarketing@int-bar.org

Promotional literature

Please note that no individual or organisation may display or distribute publicity material or other printed matter during the conference, unless by prior arrangement with the IBA. Organisations and companies wishing to discuss promotional opportunities should contact the Sponsorship Department at sao.paulo@int-bar.org



Payment of registration fees

US dollars: by bank transfer to the IBA account number: 01286498 (Sort Code 56- 00-03) at the National Westminster Bank, St James's & Piccadilly Branch, 208 Piccadilly, London W1A 2DG, United Kingdom. SWIFT address NWBKGB2L, IBAN GB55NWBK60730101286498. **Please ensure that a copy of the bank transfer details is attached to your registration form.**

Please pay all bank charges so that the IBA receives the full invoiced amount.

Please ensure that your name and 'CONF667' appear on any transfer.

Credit card payments: by Visa, MasterCard or American Express.
No other cards are accepted.

No deductions or withholdings

All fees payable to us by you in accordance with the terms contained in this 'Information' section shall be paid free and clear of all deductions or withholdings whatsoever. If any deductions or withholdings are required by law to be made from any fees payable to us by you under the terms contained in this 'Information' section you shall pay such sum as will, after the deduction or withholding has been made, leave us with the same amount as we would have been entitled to receive in the absence of any such requirement to make a deduction or withholding.

If we obtain the benefit of any tax credit or other relief by reference to any such deductions or withholdings, then we shall repay to you such amount as, after such repayment has been made, will leave us in no worse position than we would have been had no such deductions or withholdings been required.

Weather

The climate in Rio de Janeiro in mid-March is warm with temperatures averaging 25-32°C (77-90°F). Rainfall is common in this time of year.

Travel arrangements and visas

Participants are responsible for making their own travel arrangements. It is recommended that you check your visa requirements with your local embassy or consulate. **We are unable to dispatch visa invitation letters to support your visa application prior to receipt of your registration form and full payment of registration fees.**

Please apply for your visa in good time.

Social programme

Wednesday 9 March

1900 – 2100 **Opening reception**
Sheraton Rio de Janeiro Hotel

Thursday 10 March

2030 – 2230 **Welcome reception provided by the Host Committee**

Friday 11 March

1800 – 2200 **Closing carnival party**
Ticket price US\$155

Conference sell-outs

The IBA places its conference in venues of a suitable size for the event; however there are times when our conferences may sell out. Should this happen, prospective delegates will be informed and a waitlist will operate. The waitlist will function on a 'first come, first served' basis, subject to receiving registered delegate cancellations. The IBA will not be liable for any travel or accommodation expenses incurred by an individual who travels to the conference without a confirmed place at the event.

Cancellation of registration

If cancellation is received in writing at the IBA office by 20 January, fees will be refunded less a 25 per cent administration charge. We regret that no refunds can be made after this date. Registrations received after 20 January will not be eligible for any refund of registration fees.

Provided you have cancelled your registration to attend an IBA conference in accordance with the terms of the 'cancellation of registration' clause included in the 'Information' section of the relevant conference programme, you must then confirm to us in writing at the IBA office as soon as possible but in no event later than one year (12 calendar months) from the date of any such conference all necessary details to enable any reimbursement owed to you to be paid. We regret that no refunds will be made after the date that is one year (12 calendar months) after the date of the relevant conference.

Airport

Aeroporto Internacional Antonio Carlos Jobim (Galeão) – located 12.4 miles north of Rio de Janeiro city centre.

Taxi

The most convenient form of transport from the airport to the Sheraton Hotel is by taxi – a trip which takes about 40-60 minutes. The journey from Aeroporto Internacional Antonio Carlos Jobim costs around US\$45 plus a ten per cent tip.

Dates to remember

- **20 January** is the date by which your registration form and payment must be received at the IBA office if you are taking advantage of the early registration fee and is the date by which any cancellation must be received at the IBA office in order for fees to be refunded, less a 25 per cent administration charge. No refunds can be made after this date.
- **19 February** is the date by which your registration form and payment must be received at the IBA office in order for your name and company to be included in the list of participants, which will be made available seven days prior to the conference. After this date no registration forms can be accepted at the IBA office – please therefore register at the conference.

Hotel accommodation

A limited number of rooms have been reserved at the Sheraton Rio de Janeiro Hotel, the Golden Tulip Rio de Janeiro, the Marina Palace, the Marina All Suites Hotel, the Caesar Park Rio de Janeiro Ipanema and the Hotel Fasano Rio de Janeiro for the nights of 9, 10 and 11 March 2016. Room rates for the nights prior and post these dates are subject to availability.

1) Sheraton Rio de Janeiro Hotel

Avenida Niemeyer 121
Leblon, Rio de Janeiro
22450-220 Brazil
Tel: +55 (21) 2529 1122
www.sheraton-rio.com.br

The following rates are per room, per night and inclusive of breakfast. Service charges and local taxes are not included.

Classic Single: US\$292
Classic Double: US\$304

As a limited number of rooms have been blocked at the hotel, availability cannot be guaranteed once the room block is full.

Reservations are non-refundable. Any cancellations or no-shows will incur the total nights reserved charge.

Please note that any reservation made after **7 February** will be subject to availability and cannot be guaranteed at the special IBA rate.

2) Golden Tulip Rio de Janeiro

Avenida Aquarela do Brasil 75
São Conrado, Rio de Janeiro
22610-010 Brazil
Tel: +55 (21) 3323 2200
www.royaltulipriodejaneiro.com

The following rates are per room, per night and inclusive of breakfast. Service charges and local taxes are not included.

Deluxe Single: US\$202
Deluxe Double: US\$226

Any cancellations made within **24 hours** before arrival will incur a cancellation fee of one night charge. Please note that any reservation will be subject to availability and cannot be guaranteed at the special IBA rate.

3) Marina Palace

Avenida Delfim Moreira 630
Leblon, Rio de Janeiro
22441-010 Brazil
Tel: +55 (21) 2529 5700
www.bhghoteis.com.br/marina-palace

The following rates are per room, per night and inclusive of breakfast. Service charges and local taxes are not included.

Suite Single: US\$324
Suite Double: US\$345

Please note that in the event of any cancellations or no-shows, rooms will be charged to the individual guest's credit card given at the time of the booking.

Please complete the attached accommodation form and send it direct to the relevant hotel to make your reservation. The hotel requires a credit card number to secure your reservation.

Cancellation and no-show policy

Please note that in the event of any cancellations or no-shows, rooms will be charged to the individual guest's credit card given at the time of the booking.

Any cancellations made within **24 hours** before arrival will incur a cancellation fee of one night charge. Please note that any reservation will be subject to availability and cannot be guaranteed at the special IBA rate.

4) Marina All Suites Hotel

Avenida Delfim Moreira 696
Leblon, Rio de Janeiro
22441-010 Brazil
Tel: +55 (21) 2172 1100
www.marinaallsuites.com.br

The following rates are per room, per night and inclusive of breakfast. Service charges and local taxes are not included.

Deluxe Suite Single: R\$745 (approximately US\$215)
Deluxe Suite Double: R\$845 (approximately US\$245)

Any cancellations made within **48 hours** before arrival will incur a cancellation fee of one night charge. Please note that any reservation will be subject to availability and cannot be guaranteed at the special IBA rate.

5) Caesar Park Rio de Janeiro Ipanema

Avenida Vieira Souto 460
Ipanema, Rio de Janeiro
22420-006 Brazil
Tel: +55 (21) 2525 2553
www.sofitel.com/pt-br/hotel-8941-caesar-park-rio-de-janeiro-ipanema-managed-by-sofitel/index.shtml

The following rates are per room, per night and inclusive of breakfast. Service charges and local taxes are not included.

Superior Single: R\$668 (approximately US\$195)
Superior Double: R\$730 (approximately US\$210)

Any cancellations made within **one week** before arrival will incur a cancellation fee of one night charge. Please note that any reservation will be subject to availability and cannot be guaranteed at the special IBA rate.

6) Hotel Fasano Rio de Janeiro

Avenida Vieira Souto 80
Ipanema, Rio de Janeiro
22420-000 Brazil
Tel: +55 (21) 3202 4000
www.fasano.com.br/hotelaria/hotel/2

The following rate is per room, per night and inclusive of breakfast. Service charges and local taxes are not included.

Superior King Internal View Single/Double: US\$650
Superior King Ocean View Single/Double: US\$960

Any cancellations made within **two weeks** before arrival will incur a cancellation fee of one night charge. Please note that any reservation will be subject to availability and cannot be guaranteed at the special IBA rate.

Delegates are responsible for making accommodation reservations and entering into an agreement with the hotel regarding credit card guarantees, cancellation terms and conditions, and room rates (should these differ from the special IBA rate). The IBA cannot accept responsibility for hotel accommodation disputes between a delegate and the hotel.

Disabled access

The Sheraton Hotel, the Golden Tulip Rio de Janeiro, the Marina Palace, the Marina All Suites Hotel, the Caesar Park Rio de Janeiro Ipanema and the Hotel Fasano Rio de Janeiro are wheelchair accessible. Please notify us if you require special assistance.



IBA 2016 18–23 SEPTEMBER WASHINGTON DC

The 2016 IBA Annual Conference will be held in Washington DC, home to the federal government of the USA and the three branches of US government – Congress, the President and the Supreme Court. Washington DC is also an important centre for international organisations and is home to the International Monetary Fund and the World Bank. As well as being the political centre of the USA, Washington DC is home to some spectacular museums and iconic monuments clustered around the National Mall.

Washington DC will give the 2016 IBA Annual Conference the perfect blend of opportunities for business, cultural exploration and to develop a unique set of new contacts. This mix makes Washington DC an ideal location for the world's leading conference for international lawyers.

WHAT WILL WASHINGTON DC 2016 OFFER YOU?

- Access to the world's best networking and business development event for lawyers – with over **6,000** lawyers and legal professionals attending from around the world
- Up-to-date knowledge of the key developments in your area of the law – with nearly **200** working sessions covering all areas of practice
- The opportunity to generate new business with the leading firms from around the globe
- Up to **25** hours of continuing legal education and continuing professional development
- A variety of social functions providing ample opportunity to network and see the city's famous sights



TO REGISTER YOUR INTEREST:

Visit: www.ibanet.org/Form/IBA2016Washington.aspx

Email: ibamarketing@int-bar.org

OFFICIAL CORPORATE SUPPORTER



Registration form



Biennial IBA Latin American Regional Forum Conference

Living in interesting times: how to find the opportunities while avoiding the pitfalls

9–11 March 2016, Sheraton Rio de Janeiro Hotel, Rio de Janeiro, Brazil

Please read the 'Information' section before completing this form and return it together with your payment to Suzana Su at the address overleaf.

Personal details *(Please attach your business card or write in block capitals)*

Title _____ Given name _____ Family name _____

Name and country to be shown on badge *(if different from above)* _____

IBA membership number *(if applicable)* _____ Date of birth _____

Firm/company/organisation _____

Address _____

_____ Country _____

Tel _____ Fax _____

Email _____

Guest name _____

Guests are not entitled to attend the working sessions. No member of the legal profession may be registered as a guest.

Special dietary requirements _____

TO OBTAIN A TEN PER CENT DISCOUNT ON THE FEES BELOW,
PLEASE REGISTER BY **20 JANUARY** ONLINE AT WWW.IBANET.ORG/CONFERENCES/CONF667.ASPX
IBA MEMBERS CAN REGISTER ONLINE BY **20 JANUARY** FOR **US\$1045**
PLEASE SEE 'INFORMATION' FOR FURTHER ONLINE REGISTRATION DETAILS

Hard copy registration forms and fees received:	on or before 20 January	after 20 January	amount payable
IBA member	US\$1,195	US\$1,360	US\$
Non-member*	US\$1,445	US\$1,610	US\$
Young lawyers (under 30 years)	US\$895	US\$1,610	US\$
Academics/judges (full time)	US\$895	US\$1,610	US\$
Corporate counsel	US\$1,075	US\$1,610	US\$
Guest fee	US\$310	US\$310	US\$

Guests are not entitled to attend the working sessions. No member of the legal profession may be registered as a guest.

Social functions

Opening reception on 9 March	Number of tickets _____	NIL
Welcome reception on 10 March	Number of tickets _____	NIL
Closing carnival party on 11 March	Number of tickets _____ @ US\$155	US\$

One opening reception ticket, one welcome reception ticket and one closing party ticket for each delegate and registered guest are permitted.

Social ticket reservations are subject to availability and cannot be guaranteed unless payment has been received by **20 January 2016**.

TOTAL AMOUNT PAYABLE US\$



A REDUCED RATE IS OFFERED TO LAWYERS WHO ARE OVER THE AGE OF 65, HAVE BEEN AN IBA MEMBER FOR MORE THAN 20 YEARS AND ARE NO LONGER PRACTISING LAW. PLEASE CONTACT THE IBA OFFICE FOR FURTHER INFORMATION.

*JOIN THE IBA TODAY AND REGISTER FOR THIS CONFERENCE AT THE IBA MEMBER RATE.

PLEASE FIND THE MEMBERSHIP APPLICATION FORM AT **WWW.IBANET.ORG**.

FULL PAYMENT MUST BE RECEIVED IN ORDER TO PROCESS YOUR REGISTRATION.

PLEASE NOTE THAT REGISTRATIONS ARE NOT TRANSFERABLE.

Payment details

I have transferred to the IBA bank account the total amount payable and have attached a copy of the bank transfer details.

(By bank transfer to the IBA account number: 01286498 (Sort Code 56-00-03) at the National Westminster Bank, St James's & Piccadilly Branch, 208 Piccadilly, London W1A 2DG, United Kingdom. SWIFT address NWBKGB2L, IBAN GB55NWBK60730101286498.)

Please ensure that a copy of the bank transfer details is attached to your registration form.

Please charge the total amount due to my: Visa MasterCard American Express

Card number _____ Start date _____ Expiry date _____

Name of cardholder _____

Signature _____ Date _____

Where did you first hear about this conference?

IBA CONFERENCE OTHER CONFERENCE DIRECT MAIL INTERNET ADVERTISEMENT
 EMAIL EDITORIAL RECOMMENDATION OTHER

Please provide further details, quoting code (if applicable)

IBA listings are provided to relevant third parties for marketing purposes. The IBA will treat your personal information with the utmost respect and in accordance with UK data privacy laws.

If you are agreeable to passing on your details, please tick this box

If you do **not** wish to receive IBA information and materials, please tick this box

Your details will however be included in the list of participants.

Please send the completed form to:

International Bar Association

Suzana Su

Rua Helena, 170 14° andar, São Paulo, SP 04552-050, Brasil

Tel: +55 (11) 3046 3320 Fax: +55 (11) 3046 3324

Email: suzana.su@int-bar.org

www.ibanet.org

For office use only Payment _____ Banked _____ Processed _____

Accommodation form



Biennial IBA Latin American Regional Forum Conference

Living in interesting times: how to find the opportunities while avoiding the pitfalls

9–11 March 2016, Sheraton Rio de Janeiro Hotel, Rio de Janeiro, Brazil

Please refer to the 'Hotel accommodation' section before completing this form

Personal details *(Please attach your business card or write in block capitals)*

Title _____ Given name _____ Family name _____

Firm/company/organisation _____

Address _____

_____ Country _____

Tel _____ Fax _____

Email _____

Accommodation requirements: Arrival date _____ Departure date _____

Sheraton Rio de Janeiro Hotel

Classic single – US\$292 Classic double – US\$304

Marina All Suites Hotel

Deluxe suite single – R\$745 (approximately US\$215) Deluxe suite double – R\$845 (approximately US\$245)

Golden Tulip Rio de Janeiro

Deluxe single – US\$202 Deluxe double – US\$226

Caesar Park Rio de Janeiro Ipanema

Superior single – R\$668 (approximately US\$195) Double – R\$730 (approximately US\$210)

Marina Palace

Suite single – US\$324 Suite double – US\$345

Hotel Fasano Rio de Janeiro

Superior King Internal View Single/Double – US\$650
 Superior King Ocean View Single/Double – US\$960

THE RATES INCLUDE BREAKFAST AND EXCLUDE SERVICE CHARGES AND LOCAL TAXES.
IF YOU NEED AN EARLY OR LATE CHECK IN OR CHECK OUT, PLEASE CONTACT THE HOTEL IN ADVANCE.

Please charge the total amount due to my: Visa MasterCard American Express

(Sheraton Rio de Janeiro Hotel only) First 4 digits _____ and last 4 digits _____ of card number

(Other hotels) Card number _____

(All hotels) Start date _____ Expiry date _____

(All hotels) Name of cardholder _____

(All hotels) Signature _____ Date _____

Please send the completed form to:

Sheraton Rio de Janeiro Hotel (Rodolfo Mariano)

Email: rodolfo.mariano@sheraton.com
Tel: +55 (21) 2529 1259

Marina All Suites Hotel (Gabriel Marraschi)

Email: reservas@hoteismarina.com.br
Tel: +55 (21) 2172 1100

Golden Tulip Rio de Janeiro (Leonam Carmo)

Email: leonam.carmo@goldentulip.com.br
Tel: +55 (21) 3323 2200

Caesar Park Rio de Janeiro Ipanema (Neide Arruda)

Email: neide.arruda@sofitel.com
Tel: +55 (21) 2525 2553

Marina Palace (Cynthia Moura)

Email: cynthia.moura@bhg.net
Tel: +55 (21) 2529 5700

Hotel Fasano Rio de Janeiro (Antonio Guimarães)

Email: antonio.guimaraes@fasano.com.br
Tel: +55 (21) 3202 4269

International Bar Association Conferences 2015–2016



19–21 AUGUST 2015 SÃO PAULO, BRAZIL

Law Firms as Businesses: Option or Necessity?

1 SEPTEMBER 2015 HONG KONG, CHINA

2015 Asia Pacific Mergers and Acquisitions Conference

2 SEPTEMBER 2015 HONG KONG

The Fundamentals of International Legal Business Practice 2015 – Young Lawyers' Training Day

2 SEPTEMBER 2015 LAGOS, NIGERIA

Regional Transnational Crime Conference

11–12 SEPTEMBER 2015 FLORENCE, ITALY

19th Annual Competition Conference

4–9 OCTOBER 2015 VIENNA, AUSTRIA

IBA Annual Conference 2015



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12 NOVEMBER 2015 MOSCOW, RUSSIA

7th Annual Mergers and Acquisitions in Russia and CIS Conference

12 NOVEMBER 2015 LONDON, ENGLAND

Private Equity Transactions Symposium

13 NOVEMBER 2015 SÃO PAULO, BRAZIL

Celebrating Magna Carta and the Rule of Law

18–20 NOVEMBER 2015

LIVINGSTONE, ZAMBIA

Building on the Foundations for a Successful Future: Economic Development and the Rule of Law in Africa

19–20 NOVEMBER 2015

LONDON, ENGLAND

7th Biennial Global Immigration Conference

19–20 NOVEMBER 2015

SEOUL, SOUTH KOREA

Mergers & Acquisitions in the Technology Sector: Current Asian and International Trends

3 DECEMBER 2015 LONDON, ENGLAND

Third Party Funding and International Arbitration: a 360 degree perspective

3–4 DECEMBER 2015 MEXICO CITY, MEXICO

The New Era of Taxation: The keys to providing legal advice on tax law in a rapidly changing world

4 DECEMBER 2015 MOSCOW, RUSSIA

9th Annual Law Firm Management Conference

5 DECEMBER 2015 NEW DELHI, INDIA

Magna Carta 800th Anniversary – Foundation of Democracy and the New Trends of Dispute Resolution in India

27–29 JANUARY 2016 MEXICO CITY, MEXICO

Mexico's Energy Reform: The Bidding Has Begun

30–31 JANUARY 2016

THE PEACE PALACE, THE HAGUE

Legal Challenges of Modern Warfare

11–12 FEBRUARY 2016 PARIS, FRANCE

4th IBA European Corporate and Private M&A Conference

17–19 FEBRUARY 2016

ADELAIDE, AUSTRALIA

Innovation in Legal Practice

29 FEBRUARY – 1 MARCH 2016

LONDON, ENGLAND

21st Annual International Wealth Transfer Practice Law Conference

4 MARCH 2016 SHANGHAI, CHINA

18th Annual International Arbitration Day

6–8 MARCH 2016 LONDON, ENGLAND

17th Annual International Conference on Private Investment Funds

9–11 MARCH 2016 RIO DE JANEIRO, BRAZIL

Biennial Latin American Regional Forum Conference

10–11 MARCH 2016 SINGAPORE

2nd Asia-based International Financial Law Conference

14–15 APRIL 2016 MEXICO CITY, MEXICO

IBA Annual Employment and Discrimination Law Conference 2016

17–20 APRIL 2016 NEW YORK, USA

Biennial Conference of the Section on Energy, Environment, Natural Resources and Infrastructure Law 2016 – Challenges in the 21st Century: New Issues on the Horizon

The International Bar Association's Human Rights Institute



the global voice of
the legal profession®

The International Bar Association's Human Rights Institute (IBAHRI), established in 1995, works to promote and protect human rights and the independence of the legal profession worldwide. The IBAHRI undertakes training for lawyers and judges, capacity building programmes with bar associations and law societies, and conducts high-level fact-finding missions and trial observations. The IBAHRI liaises closely with international and regional human rights organisations, producing news releases and publications to highlight issues of concern to worldwide media.

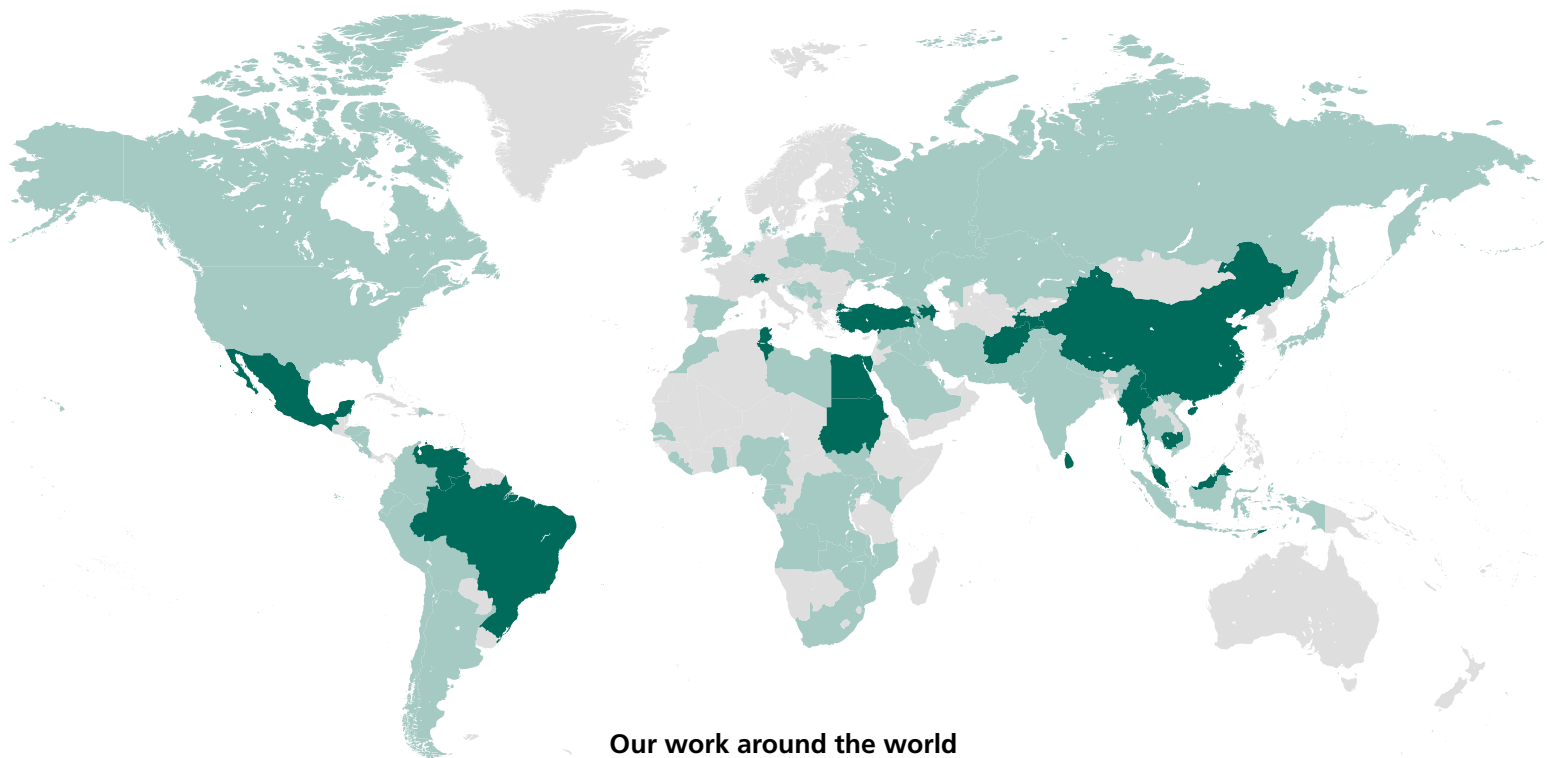


All IBAHRI activities are funded by grants and individual donations.

To help support our projects, become a member for just £40 a year – less than £4 a month.

Visit www.ibanet.org/IBAHRI.aspx for more information, and click join to become a member. Alternatively, email us at hri@int-bar.org.

To read more on IBAHRI activities, download the IBAHRI Annual Report 2014 at <http://tinyurl.com/IBAHRI-AnnualReport2014>.



Our work around the world

■ Work carried out in 2014 ■ Work carried out prior to 2014



www.ibanet.org/IBAHRI.aspx



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International Bar Association

the global voice of the legal profession

The **International Bar Association** (IBA), established in 1947, is the world's leading organisation of international legal practitioners, bar associations and law societies. The IBA influences the development of international law reform and shapes the future of the legal profession throughout the world. It has a membership of more than 55,000 individual lawyers and over 190 bar associations and law societies spanning all continents. It has considerable expertise in providing assistance to the global legal community.

Grouped into two divisions – the **Legal Practice Division** and the **Public and Professional Interest Division** – the IBA covers all practice areas and professional interests, providing members with access to leading experts and up-to-date information. Through the various committees of the divisions, the IBA enables an interchange of information and views among its members as to laws, practices and professional responsibilities relating to the practice of business law around the globe. Additionally, the IBA's high-quality publications and world-class conferences provide unrivalled professional development and network-building opportunities for international legal practitioners and professional associates.

The IBA's **Bar Issues Commission** provides an invaluable forum for IBA member organisations to discuss all matters relating to law at an international level.

The IBA's **Human Rights Institute** (IBAHRI) works across the Association, to promote, protect and enforce human rights under a just rule of law, and to preserve the independence of the judiciary and the legal profession worldwide. Other institutions established by the IBA include the Southern Africa Litigation Centre and the International Legal Assistance Consortium.

Latin American Regional Forum overview

The Latin American Forum covers all countries in Latin America as well as Mexico, Puerto Rico and Spanish-speaking areas of the Caribbean. The Forum provides a focus for all activities in the region, organising sessions at IBA conferences and in particular has been instrumental in ensuring that a Latin American perspective is addressed during relevant special sessions. The Forum is closely affiliated with the North American Regional Forum as the regions are geographically proximate and share many issues.

Contact information

International Bar Association Latin America Office, Rua Helena 170, 14º andar, São Paulo, SP 04552-050, Brasil
Tel: +55 (11) 3046 3321 Fax: +55 (11) 3046 3324 Email: Sao.Paulo@int-bar.org www.ibanet.org

International Bar Association, 4th Floor, 10 St Bride Street, London EC4A 4AD, United Kingdom
Tel: +44 (0)20 7842 0090 Fax: +44 (0)20 7842 0091 Email: member@int-bar.org www.ibanet.org